

2020 Budget Overview

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DEFINITIONS

BUDGET TERMS:

Base Budget	<ul style="list-style-type: none"> - reflects the current level of service approved by Council - includes base operating costs required - includes existing revenues at existing rates - does not exceed prior year's net base budget - reflects approved base budget adjustments as a result of Council decisions during the past year
Supplementary Budget (One-time budget for the year)	- reflects one-time costs or revenues approved by council during the budget process or during the year.
Final Budget	- the sum of the Base Budget plus the Supplementary Budget (One time for the current year)
Supplementary Requests	<ul style="list-style-type: none"> - reflects any proposed change to existing levels of service, or any proposed new programs, lifecycle provisions, staff, or revenues - revenues include any increase to existing fees, any proposed new revenue sources, or revenue changes due to volume - changes to service level agreements - identifies issues as one-time <Supp> or annual <Base>
FTE (full time equivalency)	- represents hours of work of individuals in a department, not number of bodies

Throughout these budget reports, expenses and revenues are captured using terminology that is common to municipal operations. The following list provides definitions to the captions used:

EXPENSES BY ACCOUNT TYPE:

Employee Related	- wages, benefits, honorariums, travel, training, uniforms, etc.
Building Related	<ul style="list-style-type: none"> - building related costs such as utilities, repairs, maintenance, insurance, etc. - The Asset Management division manages the above issues for municipally owned buildings. Internal cost allocations charge the operating departments for building usage.
Material, Vehicle & Equip Related	<ul style="list-style-type: none"> - fuel, repairs, maintenance, insurance, new equipment, computer hardware, etc. - The Fleet Division manages the operating and replacement costs for Chatham-Kent's fleet and attachments. An internal rental fee to recover operating and capital costs is charged to the operating departments based on their equipment requests and usage. This rental fee is reflected in the applicable department's costs, with the offsetting cost recovery applied to the expenses of the fleet department.
Contracted Services	<ul style="list-style-type: none"> - any service provided by Chatham-Kent through sources other than our own staff - examples include contractual costs for ambulance services, garbage collection/disposal, animal control, specialized professionals, grass cutting, roadside mowing, transit, software support fees, etc.
Infrastructure & Debt	- Principle and interest payments for debt issued for infrastructure. Since 2009, CK is managing debt through a pay as you go philosophy for existing infrastructure.
Operating Related	- includes telephone, paper supplies, postage, advertising, liability insurance, library materials, etc.

Social Assistance	- as Service Managers contracted with the Province to deliver and administer services in the Children, Housing and Employment Services area, this series includes purchase of services for Children and Social Housing providers and legislated Provincial Employment Service benefits. Provincial subsidy, where applicable, is identified in the business area.
Internal Allocations	- internal cost allocations between operating areas are captured to assist in functionalizing costs and maximize subsidy where applicable.
Other Expenses	- this area includes non-typical expenses such as grants and requisitions
Reserve Transfers	- the net impact of transfers to and from reserves and reserve funds - lifecycle transfers regarding Social Housing - lifecycle transfers regarding the Asset Management Plan (AMP) (i.e. Bridges, Buildings, Roads, Storm Sewers, Vehicles, etc.) - lifecycle transfers not related to the Asset Management Plan (i.e. ITS Web, Reforestation, Election, Capital budget, etc.)

REVENUES BY ACCOUNT TYPE:

Grants - Provincial	- sources of funding from the Province. Funding for specific programs are allocated to the departments and matched with the costs. The non-operating area reflects funding from the Ontario Municipal Partnership Fund that cannot be functionalized.
Grants - Federal	- sources of funds from the Federal Government allocated to specific programs.
Taxation Revenue	- revenue generated by property taxes including the net impact of assessment growth due to new construction. Includes grants in Lieu which are grants received from the Provincial and Federal governments for governmental properties located in the community that are exempt from property taxation.
Fines & Penalties	- includes late payment fees, by-law infraction fines, revenue from tickets issued under the Provincial Offences Act, etc.
Recoveries	- miscellaneous recoveries from third parties, i.e. Ontario Works reimbursements, fire response issues re 401, gravel pit production, insurance recoveries, etc.
Sale of items	- sale of cemetery plots, publications, food and beverages at canteens, etc.
Licenses, permits & fees	- revenues from building permits, application fees, license fees, etc.
User fees	- includes ice rentals, sport fee rentals, building rentals, accommodation fees, day care fees, etc.
Miscellaneous revenue	- includes general investment income, slot machine revenue, landfill sponsorship revenue, donations, etc.
SLA's	- Service Level Agreements for services purchased by Chatham-Kent Public Utilities and Entegrus.

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget - Corporate Summary

CK Municipal Operations

	2020	2020	2020	%	2020
	Approved	One Time	Final	of	FTE Count
	Base Budget	Budget	Budget	Final Budget	Base
00100 CHATHAM-KENT OPERATING					
Non Departmental	(\$179,600,909)	(\$1,899,321)	(\$181,500,230)	(53.7%)	0.00
CAO	\$2,485,142	\$0	\$2,485,142	0.7%	12.00
Mayor, Council and Admin Support	\$1,238,266	\$0	\$1,238,266	0.4%	2.60
Community Development	\$2,851,677	\$0	\$2,851,677	0.8%	32.62
Community Human Services	\$31,773,777	(\$700,781)	\$31,072,996	9.2%	620.38
Corporate Services	\$5,614,486	\$0	\$5,614,486	1.7%	56.73
Finance, Budget, Information Tech & Transformation	\$11,470,404	\$0	\$11,470,404	3.4%	70.24
Fire and Emergency Services	\$22,826,226	\$242,928	\$23,069,154	6.8%	80.32
Infrastructure and Engineering Services	\$70,935,787	\$1,012,662	\$71,948,449	21.3%	293.80
Police Services	\$31,995,076	(\$245,420)	\$31,749,656	9.4%	226.45
Total 00100 CHATHAM-KENT OPERATING	\$1,589,932	(\$1,589,932)	\$0	0.0%	1,395.14
Total CK Municipal Operations	\$1,589,932	(\$1,589,932)			1,395.14

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget - Corporate Summary

CK Municipal Operations

	2020	2020	2020	%	2020
	Approved	One Time	Final	of	FTE Count
	Base Budget	Budget	Budget	Final Budget	Base
00100 CHATHAM-KENT OPERATING					
Non Departmental	(\$179,600,909)	(\$1,899,321)	(\$181,500,230)	(53.7%)	0.00
CAO					
Chief Administrative Officer	\$832,450		\$832,450	0.2%	6.00
Legal Services	\$1,652,692		\$1,652,692	0.5%	6.00
Total CAO	\$2,485,142		\$2,485,142	0.7%	12.00
Mayor, Council and Admin Support					
Office of the Mayor/ Council	\$327,596		\$327,596	0.1%	1.00
Council, Council Support	\$910,670		\$910,670	0.3%	1.60
Total Mayor, Council and Admin Support	\$1,238,266		\$1,238,266	0.4%	2.60
Community Development					
Community Development - Admin	\$325,579		\$325,579	0.1%	2.00
Building Development Services	\$226,232		\$226,232	0.1%	12.62
Planning Services	\$1,086,690		\$1,086,690	0.3%	8.00
Economic Development Services	\$1,213,176		\$1,213,176	0.4%	10.00
Total Community Development	\$2,851,677		\$2,851,677	0.8%	32.62
Community Human Services					
Community Human Services - Admin	\$172,952		\$172,952	0.1%	2.00
Child Care & Early Years	\$1,475,657		\$1,475,657	0.4%	23.94
Public Health	\$2,954,391	(\$700,000)	\$2,254,391	0.7%	86.00
Employment and Social Services	\$4,961,273		\$4,961,273	1.5%	106.50
Seniors Services	\$5,980,117		\$5,980,117	1.8%	279.18
Housing Services	\$7,527,665	(\$745)	\$7,526,920	2.2%	12.78
Community Attraction and Leisure Services	\$4,390,636	(\$36)	\$4,390,600	1.3%	65.21
CK Public Library	\$4,311,086		\$4,311,086	1.3%	44.77
Total Community Human Services	\$31,773,777	(\$700,781)	\$31,072,996	9.2%	620.38
Corporate Services					
Human Resources and Org Development	\$3,680,976		\$3,680,976	1.1%	19.00
Customer Services	\$1,593,239		\$1,593,239	0.5%	23.31
Municipal Governance	\$340,271		\$340,271	0.1%	14.42
Total Corporate Services	\$5,614,486		\$5,614,486	1.7%	56.73
Finance, Budget, Information Tech & Transformation					
FBITT - Admin	\$345,239		\$345,239	0.1%	2.00
Budget and Performance Services	\$654,397		\$654,397	0.2%	5.50
Financial Services	\$1,835,457		\$1,835,457	0.5%	29.12
Information Technology & Transformation	\$7,634,025		\$7,634,025	2.3%	33.62
John D Bradley Convention Centre	\$1,001,286		\$1,001,286	0.3%	
Total Finance, Budget, Information Tech & Transformation	\$11,470,404		\$11,470,404	3.4%	70.24
Fire and Emergency Services					
Fire and Emergency Services	\$22,826,226	\$242,928	\$23,069,154	6.8%	80.32
Total Fire and Emergency Services	\$22,826,226	\$242,928	\$23,069,154	6.8%	80.32
Infrastructure and Engineering Services					
Infrastructure, Engineering Services - Admin	\$281,494		\$281,494	0.1%	2.00
Drainage, Asset, Waste Management	\$11,390,830	\$737,662	\$12,128,492	3.6%	55.57
Engineering, Transportation Services	\$4,565,908		\$4,565,908	1.4%	27.22
Public Works	\$46,427,153	\$275,000	\$46,702,153	13.8%	133.80
Rec Facilities & Parks and Open Spaces	\$8,270,402		\$8,270,402	2.4%	75.21
Total Infrastructure and Engineering Services	\$70,935,787	\$1,012,662	\$71,948,449	21.3%	293.80
Police Services	\$31,995,076	(\$245,420)	\$31,749,656	9.4%	226.45
Total 00100 CHATHAM-KENT OPERATING	\$1,589,932	(\$1,589,932)	\$0	0.0%	1,395.14
Total CK Municipal Operations	\$1,589,932	(\$1,589,932)			1,395.14

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Business Unit

CK Municipal Operations

	2020	2020
	Expense	Revenue
	Final Budget	Final Budget
Non Departmental	\$11,976,604	(\$193,376,834)
CAO		
Chief Administrative Officer	\$871,277	(\$38,826)
Legal Services	\$1,703,311	(\$50,619)
Total CAO	\$2,574,588	(\$89,445)
Mayor, Council and Admin Support		
Office of the Mayor/ Council	\$330,296	(\$2,700)
Council, Council Support	\$925,340	(\$14,671)
Total Mayor, Council and Admin Support	\$1,255,636	(\$17,371)
Community Development		
Community Development - Admin	\$325,580	\$0
Building Development Services	\$1,787,525	(\$1,561,294)
Planning Services	\$1,513,229	(\$426,539)
Economic Development Services	\$1,394,825	(\$181,650)
Total Community Development	\$5,021,159	(\$2,169,483)
Community Human Services		
Community Human Services - Admin	\$172,953	\$0
Child Care & Early Years	\$18,873,812	(\$17,398,154)
Public Health	\$11,497,748	(\$9,243,355)
Employment and Social Services	\$44,934,428	(\$39,973,155)
Seniors Services	\$29,791,306	(\$23,811,186)
Housing Services	\$13,782,694	(\$6,255,773)
Community Attraction and Leisure Services		
Community Attraction and Leisure Services - Admin	\$283,694	\$0
Arts and Culture	\$2,545,015	(\$1,010,263)
Community Attraction and Promotion	\$1,035,265	(\$243,853)
Recreation Services	\$2,538,148	(\$757,405)
Total Community Attraction and Leisure Services	\$6,402,122	(\$2,011,521)
CK Public Library	\$4,640,104	(\$329,017)
Total Community Human Services	\$130,095,167	(\$99,022,161)
Corporate Services		
Human Resources and Org Development	\$3,956,383	(\$275,407)
Customer Services	\$1,961,677	(\$368,438)
Municipal Governance		
Municipal Governance Admin	\$505,757	(\$2,300)
Licensing	\$1,105,608	(\$753,372)
Provincial Offences Court	\$1,462,080	(\$1,977,500)
Total Municipal Governance	\$3,073,445	(\$2,733,172)
Total Corporate Services	\$8,991,505	(\$3,377,017)

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Business Unit

CK Municipal Operations

	2020	2020
	Expense	Revenue
	Final Budget	Final Budget
Finance, Budget, Information Tech & Transformation		
FBITT - Admin	\$345,239	\$0
Budget and Performance Services	\$654,396	\$0
Financial Services	\$2,879,395	(\$1,043,938)
Information Technology & Transformation	\$8,369,492	(\$735,471)
John D Bradley Convention Centre	\$1,001,286	\$0
Total Finance, Budget, Information Tech & Transformation	\$13,249,808	(\$1,779,409)
Fire and Emergency Services		
Fire and Emergency Services		
Fire and Emerg Services - Admin	\$148,404	\$0
Fire Services	\$15,956,700	(\$142,436)
Emergency Management	\$251,083	\$0
Land Ambulance	\$13,517,768	(\$6,662,362)
Community Paramedicine	\$220,000	(\$220,000)
Total Fire and Emergency Services	\$30,093,955	(\$7,024,798)
Total Fire and Emergency Services	\$30,093,955	(\$7,024,798)
Infrastructure and Engineering Services		
Infrastructure, Engineering Services - Admin	\$281,495	\$0
Drainage, Asset, Waste Management		
Drainage,Asset,Waste - Admin	\$275,865	\$0
Asset Management	\$5,719,171	(\$1,542,104)
Drainage	\$2,405,738	(\$630,660)
Fleet Management	\$36,886	(\$900)
Housing Services Management	\$2,037,374	(\$522,037)
Waste Management	\$8,925,295	(\$4,576,139)
Total Drainage, Asset, Waste Management	\$19,400,329	(\$7,271,840)
Engineering, Transportation Services		
Engineering, Transportation Services Admin	\$252,486	\$0
Engineering	\$2,389,666	(\$570,382)
Transit	\$2,575,669	(\$1,360,760)
Traffic	\$1,307,230	(\$28,000)
Total Engineering, Transportation Services	\$6,525,051	(\$1,959,142)
Public Works	\$61,657,759	(\$15,055,606)
Rec Facilities & Parks and Open Spaces	\$12,698,842	(\$4,428,449)
Total Infrastructure and Engineering Services	\$100,563,476	(\$28,715,037)
Police Services	\$33,870,238	(\$2,120,579)
Total CK Municipal Operations	\$337,692,136	(\$337,692,134)

MUNICIPALITY OF CHATHAM-KENT

Multi Year Base Budget FTE Count (no budget)

CK Municipal Operations

	2020	2019	2018	2017	2016	2015	FTE Change
	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	from 2015 to
	Count	Count	Count	Count	Count	Count	2020
00100 CHATHAM-KENT OPERATING							
CAO							
Chief Administrative Officer	6.0000	6.0000	8.0000	8.0000	8.0000	8.0000	(2.0000)
Legal Services	6.0000	6.0000	5.0000	5.0000	4.4000	4.4000	1.6000
Total CAO	12.0000	12.0000	13.0000	13.0000	12.4000	12.4000	(0.4000)
Mayor, Council and Admin Support							
Office of the Mayor/ Council	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	0.0000
Council, Council Support	1.6000	1.6000	1.6000	1.6000	1.6000	1.6000	0.0000
Total Mayor, Council and Admin Support	2.6000	2.6000	2.6000	2.6000	2.6000	2.6000	0.0000
Community Development							
Community Development - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Building Development Services	12.6200	11.6200	11.6200	11.6200	11.6200	11.6200	1.0000
Planning Services	8.0000	8.0000	7.0000	7.0000	7.0000	7.0000	1.0000
Economic Development Services	10.0000	10.0000	9.0000	9.0000	9.0000	9.0000	1.0000
Total Community Development	32.6200	31.6200	29.6200	29.6200	29.6200	29.6200	3.0000
Community Human Services							
Community Human Services - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Child Care & Early Years	23.9400	23.9400	21.0000	9.0000	9.0000	8.0000	15.9400
Public Health	86.0000	84.3000	84.3000	85.0000	86.7000	91.9500	(5.9500)
Employment and Social Services	106.5000	106.0000	110.0000	107.0000	102.5700	88.5700	17.9300
Seniors Services	279.1840	279.1840	277.8840	277.9000	277.4700	277.2700	1.9140
Housing Services	12.7800	12.7800	16.2900	15.2900	15.2900	15.0900	(2.3100)
Community Attraction and Leisure Services							
Community Attraction and Leisure Services - Admin	2.0000	3.0000	3.0000	3.0000	3.0000	2.0000	0.0000
Arts and Culture	22.8601	22.8601	22.8200	22.8200	15.8900	17.6500	5.2101
Community Attraction and Promotion	7.0000	7.0000	7.0000	7.0000	6.0000	6.8100	0.1900
Recreation Services	33.3530	32.4830	32.4830	32.4830	32.4830	32.4830	0.8700
Total Community Attraction and Leisure Services	65.2131	65.3431	65.3030	65.3030	57.3730	58.9430	6.2701
CK Public Library	44.7700	44.7700	44.7700	45.4200	45.0200	46.1700	(1.4000)
Total Community Human Services	620.3871	618.3171	621.5470	606.9130	595.4230	587.9930	32.3941
Corporate Services							
Human Resources and Org Development	19.0000	18.0000	17.0000	17.0000	16.0000	15.0000	4.0000
Customer Services	23.3100	23.3100	23.3100	23.3100	23.6200	27.2400	(3.9300)
Municipal Governance							
Municipal Governance Admin	3.0000	3.0000	3.0000	3.0000	3.0000	3.6000	(0.6000)
Licensing	3.3300	3.3300	3.3300	3.0300	3.0300	2.3300	1.0000
Provincial Offences Court	8.0900	8.0900	7.9100	7.9100	7.9100	7.9100	0.1800
Total Municipal Governance	14.4200	14.4200	14.2400	13.9400	13.9400	13.8400	0.5800
Total Corporate Services	56.7300	55.7300	54.5500	54.2500	53.5600	56.0800	0.6500
Finance, Budget, Information Tech & Transformation							
FBITT - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Budget and Performance Services	5.5000	5.5000	6.0000	6.0000	6.0000	6.0000	(0.5000)
Financial Services	29.1200	29.1200	28.6200	28.6200	28.6200	29.1200	0.0000
Information Technology & Transformation	33.6200	33.6200	32.6200	31.6200	30.6200	30.7200	2.9000
Total Finance, Budget, Information Tech & Transformation	70.2400	70.2400	69.2400	68.2400	67.2400	67.8400	2.4000

MUNICIPALITY OF CHATHAM-KENT

Multi Year Base Budget FTE Count (no budget)

CK Municipal Operations

	2020	2019	2018	2017	2016	2015	FTE Change
	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	FTE (Base)	from 2015 to
	Count	Count	Count	Count	Count	Count	2020
Fire and Emergency Services							
Fire and Emergency Services	80.3200	80.3200	80.3200	79.3200	79.3200	78.3200	2.0000
Total Fire and Emergency Services	80.3200	80.3200	80.3200	79.3200	79.3200	78.3200	2.0000
Infrastructure and Engineering Services							
Infrastructure, Engineering Services - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Drainage, Asset, Waste Management							
Drainage,Asset,Waste - Admin	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000
Asset Management	9.8600	9.8600	9.5200	9.5200	8.5200	7.5200	2.3400
Drainage	11.0000	10.0000	9.0000	9.0000	9.0000	9.0000	2.0000
Fleet Management	17.7300	17.7300	17.7300	16.7300	15.7300	15.7300	2.0000
Housing Services Management	8.5100	8.5100	5.0000	5.0000	5.0000	4.8500	3.6600
Waste Management	6.4700	6.4700	6.4700	5.6600	5.6600	5.6600	0.8100
Total Drainage, Asset, Waste Management	55.5700	54.5700	49.7200	47.9100	45.9100	44.7600	10.8100
Engineering, Transportation Services	27.2200	24.2200	22.2200	20.7000	19.7000	19.7000	7.5200
Public Works	133.8000	133.8000	134.8400	134.8400	138.8000	138.6800	(4.8800)
Rec Facilities & Parks and Open Spaces	75.2081	75.2081	75.9181	75.9181	75.9930	80.4830	(5.2749)
Total Infrastructure and Engineering Services	293.7981	289.7981	284.6981	281.3681	282.4030	285.6230	8.1751
Police Services	226.4500	226.0000	226.0000	227.0000	229.0000	231.0000	(4.5500)
Total 00100 CHATHAM-KENT OPERATING	1,395.1452	1,386.6252	1,381.5751	1,362.3111	1,351.5660	1,351.4760	43.6692
Total 100 CK Municipal Operations	1,395.1452	1,386.6252	1,381.5751	1,362.3111	1,351.5660	1,351.4760	43.6692

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

CK Municipal Operations

	2020	2020	% of
	Expense	Revenue	Gross
	Final Budget	Final Budget	Final Budget
00100 CHATHAM-KENT OPERATING			
Employee Related	\$140,118,283		41.5%
Building Related	\$9,812,330		2.9%
Material, Veh and Equip Related	\$7,032,756		2.1%
Contracted Services	\$42,016,362		12.4%
Infrastructure and Debt	\$4,957,763		1.5%
Operating Related	\$17,364,054		5.1%
Social Assistance	\$57,151,676		16.9%
Internal Allocations			
Other Expenses	\$8,188,629		2.4%
Reserve Transfers	\$51,050,286		15.1%
Grants - Provincial		(\$118,632,873)	(35.1%)
Grants - Federal		(\$9,548,265)	(2.8%)
Fines and Penalties		(\$3,312,931)	(1.0%)
Taxation Revenue		(\$168,390,696)	(49.9%)
Recoveries		(\$3,622,656)	(1.1%)
Licenses, Permits and Fees		(\$3,540,618)	(1.0%)
Sale of Items		(\$1,034,076)	(0.3%)
User Fees		(\$20,721,935)	(6.1%)
Miscellaneous Revenue		(\$4,779,688)	(1.4%)
Service Level Agreements (SLA)		(\$4,108,396)	(1.2%)
Total 00100 CHATHAM-KENT OPERATING	\$337,692,139	(\$337,692,134)	
Total CK Municipal Operations	\$337,692,139	(\$337,692,134)	

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Non Departmental

	2020	2020	2020	2020
	Base	One time	FINAL	FTE Count
	Budget	Budget	Budget	Base
Non Departmental				
Contracted Services	\$1,614,049	\$0	\$1,614,049	0.00
Infrastructure and Debt	\$798,799	\$0	\$798,799	0.00
Operating Related	\$1,865,141	\$0	\$1,865,141	0.00
Social Assistance	(\$24,155)	\$0	(\$24,155)	0.00
Internal Allocations	(\$1,479,460)	\$55,000	(\$1,424,460)	0.00
Other Expenses	\$7,543,775	\$1,692	\$7,545,467	0.00
Reserve Transfers	\$1,726,763	(\$225,000)	\$1,501,763	0.00
Grants - Provincial	(\$20,038,300)	\$0	(\$20,038,300)	0.00
Fines and Penalties	(\$1,220,000)	\$0	(\$1,220,000)	0.00
Taxation Revenue	(\$166,836,469)	(\$731,013)	(\$167,567,482)	0.00
Recoveries	(\$76,652)	\$0	(\$76,652)	0.00
User Fees	(\$68,400)	\$0	(\$68,400)	0.00
Miscellaneous Revenue	(\$3,406,000)	(\$1,000,000)	(\$4,406,000)	0.00
Total Non Departmental	(\$179,600,909)	(\$1,899,321)	(\$181,500,230)	0.00
Total Non Departmental	(\$179,600,909)	(\$1,899,321)	(\$181,500,230)	

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: CAO

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
CAO				
Chief Administrative Officer				
Employee Related	\$799,551	\$0	\$799,551	6.00
Material,Veh and Equip Related	\$1,000	\$0	\$1,000	0.00
Contracted Services	\$57,975	\$0	\$57,975	0.00
Operating Related	\$30,451	\$0	\$30,451	0.00
Internal Allocations	(\$53,899)	\$0	(\$53,899)	0.00
Reserve Transfers	\$36,199	\$0	\$36,199	0.00
Service Level Agreements (SLA)	(\$38,826)	\$0	(\$38,826)	0.00
Total Chief Administrative Officer	\$832,451	\$0	\$832,451	6.00
Legal Services				
Employee Related	\$689,587	\$0	\$689,587	6.00
Building Related	\$258,324	\$0	\$258,324	0.00
Material,Veh and Equip Related	\$16,465	\$0	\$16,465	0.00
Contracted Services	\$16,429	\$0	\$16,429	0.00
Operating Related	\$968,647	\$0	\$968,647	0.00
Internal Allocations	(\$939,553)	\$0	(\$939,553)	0.00
Reserve Transfers	\$693,412	\$0	\$693,412	0.00
Licenses, Permits and Fees	(\$8,000)	\$0	(\$8,000)	0.00
Service Level Agreements (SLA)	(\$42,619)	\$0	(\$42,619)	0.00
Total Legal Services	\$1,652,692	\$0	\$1,652,692	6.00
Total CAO	\$2,485,143		\$2,485,143	12.00
Total CAO	\$2,485,143		\$2,485,143	12.00

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Mayor, Council and Admin Support

	2020	2020	2020	2020
	Base	One time	FINAL	FTE Count
	Budget	Budget	Budget	Base
Mayor, Council and Admin Support				
Office of the Mayor/ Council				
Employee Related	\$242,793	\$0	\$242,793	1.00
Material,Veh and Equip Related	\$108	\$0	\$108	0.00
Operating Related	\$83,833	\$0	\$83,833	0.00
Reserve Transfers	\$3,562	\$0	\$3,562	0.00
Recoveries	(\$2,700)	\$0	(\$2,700)	0.00
Total Office of the Mayor/ Council	\$327,596	\$0	\$327,596	1.00
Council, Council Support				
Employee Related	\$769,023	\$0	\$769,023	1.60
Material,Veh and Equip Related	\$2,836	\$0	\$2,836	0.00
Contracted Services	\$72,500	\$0	\$72,500	0.00
Operating Related	\$55,396	\$0	\$55,396	0.00
Internal Allocations	(\$7,600)	\$0	(\$7,600)	0.00
Reserve Transfers	\$33,186	\$0	\$33,186	0.00
Recoveries	(\$14,671)	\$0	(\$14,671)	0.00
Total Council, Council Support	\$910,670	\$0	\$910,670	1.60
Total Mayor, Council and Admin Support	\$1,238,266		\$1,238,266	2.60
Total Mayor, Council and Admin Support	\$1,238,266		\$1,238,266	2.60

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Community Development

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Community Development				
Community Development - Admin				
Employee Related	\$361,356	\$0	\$361,356	2.00
Contracted Services	\$918	\$0	\$918	0.00
Operating Related	\$10,225	\$0	\$10,225	0.00
Internal Allocations	(\$48,228)	\$0	(\$48,228)	0.00
Reserve Transfers	\$1,309	\$0	\$1,309	0.00
Total Community Development - Admin	\$325,580	\$0	\$325,580	2.00
Building Development Services				
Employee Related	\$1,242,870	\$0	\$1,242,870	12.62
Material,Veh and Equip Related	\$60,719	\$0	\$60,719	0.00
Contracted Services	\$35,105	\$0	\$35,105	0.00
Operating Related	\$20,479	\$0	\$20,479	0.00
Internal Allocations	\$444,962	\$0	\$444,962	0.00
Reserve Transfers	(\$16,610)	\$0	(\$16,610)	0.00
Licenses, Permits and Fees	(\$1,553,794)	\$0	(\$1,553,794)	0.00
Miscellaneous Revenue	(\$7,500)	\$0	(\$7,500)	0.00
Total Building Development Services	\$226,231	\$0	\$226,231	12.62
Planning Services				
Employee Related	\$897,422	\$0	\$897,422	8.00
Material,Veh and Equip Related	\$630	\$0	\$630	0.00
Contracted Services	\$49,813	\$0	\$49,813	0.00
Operating Related	\$26,671	\$0	\$26,671	0.00
Internal Allocations	\$1,807	\$0	\$1,807	0.00
Other Expenses	\$534,000	\$0	\$534,000	0.00
Reserve Transfers	\$2,886	\$0	\$2,886	0.00
Recoveries	(\$30,258)	\$0	(\$30,258)	0.00
Licenses, Permits and Fees	(\$396,281)	\$0	(\$396,281)	0.00
Total Planning Services	\$1,086,690	\$0	\$1,086,690	8.00
Economic Development Services				
Employee Related	\$1,060,327	\$0	\$1,060,327	10.00
Building Related	\$18,000	\$0	\$18,000	0.00
Material,Veh and Equip Related	\$1,500	\$0	\$1,500	0.00
Contracted Services	\$74,496	\$0	\$74,496	0.00
Operating Related	\$231,928	\$0	\$231,928	0.00
Internal Allocations	\$864	\$0	\$864	0.00
Reserve Transfers	\$7,711	\$0	\$7,711	0.00
Grants - Provincial	(\$181,650)	\$0	(\$181,650)	0.00
Total Economic Development Services	\$1,213,176	\$0	\$1,213,176	10.00
Total Community Development	\$2,851,677		\$2,851,677	32.62
Total Community Development	\$2,851,677		\$2,851,677	32.62

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Community Human Services

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Community Human Services				
Community Human Services - Admin				
Employee Related	\$350,425	\$0	\$350,425	2.00
Contracted Services	\$0	\$110,000	\$110,000	0.00
Internal Allocations	(\$178,287)	\$0	(\$178,287)	0.00
Reserve Transfers	\$815	(\$110,000)	(\$109,185)	0.00
Total Community Human Services - Admin	\$172,953	\$0	\$172,953	2.00
Child Care & Early Years				
Employee Related	\$2,105,890	\$0	\$2,105,890	23.94
Building Related	\$16,000	\$0	\$16,000	0.00
Material,Veh and Equip Related	\$39,234	\$0	\$39,234	0.00
Contracted Services	\$10,291	\$0	\$10,291	0.00
Operating Related	\$97,807	\$0	\$97,807	0.00
Social Assistance	\$16,510,337	\$0	\$16,510,337	0.00
Internal Allocations	\$84,832	\$0	\$84,832	0.00
Reserve Transfers	\$9,420	\$0	\$9,420	0.00
Grants - Provincial	(\$16,989,580)	\$0	(\$16,989,580)	0.00
User Fees	(\$408,574)	\$0	(\$408,574)	0.00
Total Child Care & Early Years	\$1,475,657	\$0	\$1,475,657	23.94
Public Health				
Employee Related	\$8,818,729	\$0	\$8,818,729	86.00
Building Related	\$583,830	\$0	\$583,830	0.00
Material,Veh and Equip Related	\$18,387	\$0	\$18,387	0.00
Contracted Services	\$767,484	\$0	\$767,484	0.00
Operating Related	\$596,649	\$0	\$596,649	0.00
Internal Allocations	\$652,930	\$0	\$652,930	0.00
Reserve Transfers	\$59,738	\$0	\$59,738	0.00
Grants - Provincial	(\$8,340,597)	(\$700,000)	(\$9,040,597)	0.00
Grants - Federal	(\$83,890)	\$0	(\$83,890)	0.00
Recoveries	(\$13,000)	\$0	(\$13,000)	0.00
Licenses, Permits and Fees	(\$500)	\$0	(\$500)	0.00
Sale of Items	(\$38,000)	\$0	(\$38,000)	0.00
User Fees	(\$42,350)	\$0	(\$42,350)	0.00
Miscellaneous Revenue	(\$25,018)	\$0	(\$25,018)	0.00
Total Public Health	\$2,954,392	(\$700,000)	\$2,254,392	86.00
Employment and Social Services				
Employee Related	\$10,064,560	\$0	\$10,064,560	106.50
Building Related	\$270,000	\$0	\$270,000	0.00
Material,Veh and Equip Related	\$22,499	\$2,238	\$24,737	0.00
Contracted Services	\$25,124	\$150,000	\$175,124	0.00
Operating Related	\$310,858	\$0	\$310,858	0.00
Social Assistance	\$33,626,086	\$123,912	\$33,749,998	0.00
Internal Allocations	\$525,606	\$16,609	\$542,215	0.00
Reserve Transfers	\$88,576	(\$291,640)	(\$203,064)	0.00
Grants - Provincial	(\$39,442,036)	(\$1,119)	(\$39,443,155)	0.00
Recoveries	(\$530,000)	\$0	(\$530,000)	0.00
Total Employment and Social Services	\$4,961,273	\$0	\$4,961,273	106.50
Seniors Services				
Employee Related	\$22,400,437	\$27,817	\$22,428,254	279.19
Building Related	\$1,155,735	\$0	\$1,155,735	0.00
Material,Veh and Equip Related	\$244,556	\$0	\$244,556	0.00

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Community Human Services

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Contracted Services	\$926,651	\$0	\$926,651	0.00
Infrastructure and Debt	\$3,194,600	\$0	\$3,194,600	0.00
Operating Related	\$1,955,088	\$0	\$1,955,088	0.00
Social Assistance	\$266,260	\$0	\$266,260	0.00
Internal Allocations	\$49,178	\$0	\$49,178	0.00
Reserve Transfers	\$363,838	(\$792,857)	(\$429,019)	0.00
Grants - Provincial	(\$16,630,937)	\$765,040	(\$15,865,897)	0.00
Recoveries	(\$105,000)	\$0	(\$105,000)	0.00
Sale of Items	(\$3,600)	\$0	(\$3,600)	0.00
User Fees	(\$7,836,689)	\$0	(\$7,836,689)	0.00
Total Seniors Services	\$5,980,117	\$0	\$5,980,117	279.19
Housing Services				
Employee Related	\$1,331,249	\$75,649	\$1,406,898	12.78
Building Related	\$2,561,942	\$0	\$2,561,942	0.00
Contracted Services	\$96,104	\$1,163,059	\$1,259,163	0.00
Operating Related	\$52,286	(\$1,320)	\$50,966	0.00
Social Assistance	\$6,063,608	\$4,380	\$6,067,988	0.00
Internal Allocations	\$149,928	\$37,176	\$187,104	0.00
Other Expenses	\$37,522	\$0	\$37,522	0.00
Reserve Transfers	\$1,810,812	\$400,300	\$2,211,112	0.00
Grants - Provincial	(\$203,851)	(\$1,241,131)	(\$1,444,982)	0.00
Grants - Federal	(\$1,735,115)	(\$438,857)	(\$2,173,972)	0.00
Fines and Penalties	(\$1,500)	\$0	(\$1,500)	0.00
Recoveries	(\$15,936)	\$0	(\$15,936)	0.00
User Fees	(\$2,618,383)	\$0	(\$2,618,383)	0.00
Miscellaneous Revenue	(\$1,000)	\$0	(\$1,000)	0.00
Total Housing Services	\$7,527,666	(\$744)	\$7,526,922	12.78
Community Attraction and Leisure Services				
Employee Related	\$4,349,729	\$175,458	\$4,525,187	65.21
Building Related	\$879,425	\$0	\$879,425	0.00
Material,Veh and Equip Related	\$104,594	\$0	\$104,594	0.00
Contracted Services	\$290,688	\$85,000	\$375,688	0.00
Operating Related	\$562,740	\$99,663	\$662,403	0.00
Internal Allocations	(\$96,566)	(\$16,609)	(\$113,175)	0.00
Reserve Transfers	\$17,213	(\$49,214)	(\$32,001)	0.00
Grants - Provincial	(\$79,965)	\$0	(\$79,965)	0.00
Grants - Federal	(\$5,496)	(\$243,853)	(\$249,349)	0.00
Recoveries	(\$178,507)	\$0	(\$178,507)	0.00
Sale of Items	(\$248,548)	\$0	(\$248,548)	0.00
User Fees	(\$1,147,341)	(\$8,000)	(\$1,155,341)	0.00
Miscellaneous Revenue	(\$57,330)	(\$42,481)	(\$99,811)	0.00
Total Community Attraction and Leisure Services	\$4,390,636	(\$36)	\$4,390,600	65.21
CK Public Library				
Employee Related	\$3,225,199	\$8,143	\$3,233,342	44.77
Building Related	\$302,956	\$0	\$302,956	0.00
Material,Veh and Equip Related	\$896,906	\$0	\$896,906	0.00
Contracted Services	\$59,502	\$0	\$59,502	0.00
Operating Related	\$103,596	\$0	\$103,596	0.00
Internal Allocations	\$12,708	\$0	\$12,708	0.00
Reserve Transfers	\$39,236	(\$8,143)	\$31,093	0.00
Grants - Provincial	(\$257,616)	\$0	(\$257,616)	0.00

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Community Human Services

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Fines and Penalties	(\$48,000)	\$0	(\$48,000)	0.00
Recoveries	(\$5,492)	\$0	(\$5,492)	0.00
Sale of Items	(\$13,400)	\$0	(\$13,400)	0.00
User Fees	(\$2,552)	\$0	(\$2,552)	0.00
Miscellaneous Revenue	(\$1,957)	\$0	(\$1,957)	0.00
Total CK Public Library	\$4,311,086	\$0	\$4,311,086	44.77
Total Community Human Services	\$31,773,780	(\$700,780)	\$31,073,000	620.39
Total Community Human Services	\$31,773,780	(\$700,780)	\$31,073,000	620.39

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Corporate Services

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Corporate Services				
Human Resources and Org Development				
Employee Related	\$3,577,565	\$273,560	\$3,851,125	19.00
Material,Veh and Equip Related	\$9,990	\$6,649	\$16,639	0.00
Contracted Services	\$134,290	\$100,000	\$234,290	0.00
Operating Related	\$54,152	\$0	\$54,152	0.00
Reserve Transfers	\$23,685	(\$223,508)	(\$199,823)	0.00
Recoveries	\$0	(\$156,701)	(\$156,701)	0.00
Service Level Agreements (SLA)	(\$118,706)	\$0	(\$118,706)	0.00
Total Human Resources and Org Development	\$3,680,976	\$0	\$3,680,976	19.00
Customer Services				
Employee Related	\$1,731,139	\$0	\$1,731,139	23.31
Building Related	\$118,126	\$0	\$118,126	0.00
Material,Veh and Equip Related	\$5,758	\$0	\$5,758	0.00
Contracted Services	\$63,834	\$0	\$63,834	0.00
Operating Related	\$16,692	\$0	\$16,692	0.00
Internal Allocations	(\$3,225)	\$0	(\$3,225)	0.00
Reserve Transfers	\$29,352	\$0	\$29,352	0.00
Sale of Items	(\$35,876)	\$0	(\$35,876)	0.00
Miscellaneous Revenue	(\$3,800)	\$0	(\$3,800)	0.00
Service Level Agreements (SLA)	(\$328,762)	\$0	(\$328,762)	0.00
Total Customer Services	\$1,593,238	\$0	\$1,593,238	23.31
Municipal Governance				
Employee Related	\$1,227,547	\$0	\$1,227,547	14.42
Building Related	\$117,469	\$0	\$117,469	0.00
Material,Veh and Equip Related	\$7,505	\$0	\$7,505	0.00
Contracted Services	\$917,370	\$0	\$917,370	0.00
Operating Related	\$579,831	\$0	\$579,831	0.00
Internal Allocations	\$100,207	\$0	\$100,207	0.00
Reserve Transfers	\$123,514	\$0	\$123,514	0.00
Grants - Provincial	(\$1,500)	\$0	(\$1,500)	0.00
Fines and Penalties	(\$1,995,913)	\$0	(\$1,995,913)	0.00
Recoveries	(\$500)	\$0	(\$500)	0.00
Licenses, Permits and Fees	(\$735,259)	\$0	(\$735,259)	0.00
Total Municipal Governance	\$340,271	\$0	\$340,271	14.42
Total Corporate Services	\$5,614,485		\$5,614,485	56.73
Total Corporate Services	\$5,614,485		\$5,614,485	56.73

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Finance, Budget, Information Tech & Transformation

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Finance, Budget, Information Tech & Transformation				
FBITT - Admin				
Employee Related	\$328,402	\$0	\$328,402	2.00
Material,Veh and Equip Related	\$2,770	\$0	\$2,770	0.00
Operating Related	\$12,758	\$0	\$12,758	0.00
Reserve Transfers	\$1,309	\$0	\$1,309	0.00
Total FBITT - Admin	\$345,239	\$0	\$345,239	2.00
Budget and Performance Services				
Employee Related	\$672,688	\$0	\$672,688	5.50
Material,Veh and Equip Related	\$566	\$0	\$566	0.00
Contracted Services	\$5,745	\$0	\$5,745	0.00
Operating Related	\$10,950	\$0	\$10,950	0.00
Internal Allocations	(\$38,000)	\$0	(\$38,000)	0.00
Reserve Transfers	\$2,447	\$0	\$2,447	0.00
Total Budget and Performance Services	\$654,396	\$0	\$654,396	5.50
Financial Services				
Employee Related	\$2,470,902	\$0	\$2,470,902	29.12
Building Related	\$7,411	\$0	\$7,411	0.00
Material,Veh and Equip Related	\$2,792	\$0	\$2,792	0.00
Contracted Services	\$177,489	\$0	\$177,489	0.00
Operating Related	\$211,625	\$0	\$211,625	0.00
Reserve Transfers	\$9,176	\$0	\$9,176	0.00
Fines and Penalties	(\$14,113)	\$0	(\$14,113)	0.00
Recoveries	(\$25,461)	\$0	(\$25,461)	0.00
Licenses, Permits and Fees	(\$611,447)	\$0	(\$611,447)	0.00
Sale of Items	(\$67,000)	\$0	(\$67,000)	0.00
User Fees	(\$7,000)	\$0	(\$7,000)	0.00
Miscellaneous Revenue	(\$117,540)	\$0	(\$117,540)	0.00
Service Level Agreements (SLA)	(\$201,377)	\$0	(\$201,377)	0.00
Total Financial Services	\$1,835,457	\$0	\$1,835,457	29.12
Information Technology & Transformation				
Employee Related	\$3,735,200	\$0	\$3,735,200	33.62
Building Related	\$38,982	\$0	\$38,982	0.00
Material,Veh and Equip Related	\$294,244	\$0	\$294,244	0.00
Contracted Services	\$2,425,526	\$50,480	\$2,476,006	0.00
Operating Related	\$565,349	\$0	\$565,349	0.00
Internal Allocations	(\$475,619)	(\$960)	(\$476,579)	0.00
Other Expenses	\$28,853	\$0	\$28,853	0.00
Reserve Transfers	\$1,756,959	(\$49,520)	\$1,707,439	0.00
User Fees	(\$8,000)	\$0	(\$8,000)	0.00
Service Level Agreements (SLA)	(\$727,471)	\$0	(\$727,471)	0.00
Total Information Technology & Transformation	\$7,634,023	\$0	\$7,634,023	33.62
John D Bradley Convention Centre				
Contracted Services	\$152,919	\$0	\$152,919	0.00
Infrastructure and Debt	\$554,536	\$0	\$554,536	0.00
Operating Related	\$137,081	\$0	\$137,081	0.00
Other Expenses	\$68,376	\$0	\$68,376	0.00
Reserve Transfers	\$88,374	\$0	\$88,374	0.00
Total John D Bradley Convention Centre	\$1,001,286	\$0	\$1,001,286	0.00
Total Finance, Budget, Information Tech & Transformation	\$11,470,401		\$11,470,401	70.24
Total Finance, Budget, Information Tech & Transformation	\$11,470,401		\$11,470,401	70.24

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Fire and Emergency Services

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Fire and Emergency Services				
Fire and Emergency Services				
Employee Related	\$12,465,721	\$113,597	\$12,579,318	80.32
Building Related	\$436,802	\$0	\$436,802	0.00
Material,Veh and Equip Related	\$3,364,977	\$247,000	\$3,611,977	0.00
Contracted Services	\$12,368,504	\$204,916	\$12,573,420	0.00
Operating Related	\$93,478	\$0	\$93,478	0.00
Internal Allocations	\$828,065	\$960	\$829,025	0.00
Reserve Transfers	\$536,932	(\$567,000)	(\$30,068)	0.00
Grants - Provincial	(\$7,125,817)	\$243,455	(\$6,882,362)	0.00
Recoveries	(\$124,916)	\$0	(\$124,916)	0.00
Licenses, Permits and Fees	(\$16,920)	\$0	(\$16,920)	0.00
Miscellaneous Revenue	(\$600)	\$0	(\$600)	0.00
Total Fire and Emergency Services	\$22,826,226	\$242,928	\$23,069,154	80.32
Total Fire and Emergency Services	\$22,826,226	\$242,928	\$23,069,154	80.32
Total Fire and Emergency Services	\$22,826,226	\$242,928	\$23,069,154	80.32

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Infrastructure and Engineering Services

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Infrastructure and Engineering Services				
Infrastructure, Engineering Services - Admin				
Employee Related	\$360,569	\$0	\$360,569	2.00
Contracted Services	\$0	\$700,000	\$700,000	0.00
Operating Related	\$12,827	\$0	\$12,827	0.00
Internal Allocations	(\$93,371)	\$0	(\$93,371)	0.00
Reserve Transfers	\$1,470	(\$700,000)	(\$698,530)	0.00
Total Infrastructure, Engineering Services - Admin	\$281,495	\$0	\$281,495	2.00
Drainage, Asset, Waste Management				
Employee Related	\$4,912,483	\$0	\$4,912,483	55.58
Building Related	(\$585,913)	(\$202)	(\$586,115)	0.00
Material,Veh and Equip Related	(\$8,126,874)	\$6,649	(\$8,120,225)	0.00
Contracted Services	\$7,184,345	\$0	\$7,184,345	0.00
Infrastructure and Debt	\$409,828	\$0	\$409,828	0.00
Operating Related	\$1,612,746	\$45,000	\$1,657,746	0.00
Social Assistance	\$581,248	\$0	\$581,248	0.00
Internal Allocations	\$636,785	(\$37,176)	\$599,609	0.00
Other Expenses	(\$11,745)	\$37,176	\$25,431	0.00
Reserve Transfers	\$12,049,969	\$686,013	\$12,735,982	0.00
Grants - Provincial	(\$354,313)	\$0	(\$354,313)	0.00
Grants - Federal	(\$873,880)	\$0	(\$873,880)	0.00
Taxation Revenue	(\$273,754)	\$0	(\$273,754)	0.00
Recoveries	(\$1,723,537)	\$202	(\$1,723,335)	0.00
Sale of Items	(\$1,000)	\$0	(\$1,000)	0.00
User Fees	(\$3,998,417)	\$0	(\$3,998,417)	0.00
Miscellaneous Revenue	(\$30,638)	\$0	(\$30,638)	0.00
Service Level Agreements (SLA)	(\$16,503)	\$0	(\$16,503)	0.00
Total Drainage, Asset, Waste Management	\$11,390,830	\$737,662	\$12,128,492	55.58
Engineering, Transportation Services				
Employee Related	\$2,868,020	\$0	\$2,868,020	27.22
Building Related	\$114,000	\$0	\$114,000	0.00
Material,Veh and Equip Related	\$286,243	\$5,021	\$291,264	0.00
Contracted Services	\$3,036,079	\$0	\$3,036,079	0.00
Operating Related	\$33,328	\$0	\$33,328	0.00
Internal Allocations	\$1,800	\$0	\$1,800	0.00
Reserve Transfers	\$185,581	(\$5,021)	\$180,560	0.00
Grants - Provincial	(\$840,118)	\$0	(\$840,118)	0.00
Recoveries	(\$251,914)	\$0	(\$251,914)	0.00
Sale of Items	(\$35,000)	\$0	(\$35,000)	0.00
User Fees	(\$485,642)	\$0	(\$485,642)	0.00
Miscellaneous Revenue	(\$15,000)	\$0	(\$15,000)	0.00
Service Level Agreements (SLA)	(\$331,468)	\$0	(\$331,468)	0.00
Total Engineering, Transportation Services	\$4,565,909	\$0	\$4,565,909	27.22
Public Works				
Employee Related	\$10,927,653	\$0	\$10,927,653	133.80
Building Related	\$1,258,204	\$0	\$1,258,204	0.00
Material,Veh and Equip Related	\$6,454,713	\$23,408	\$6,478,121	0.00
Contracted Services	\$4,949,951	\$2,460,000	\$7,409,951	0.00
Operating Related	\$2,212,835	\$3,846,027	\$6,058,862	0.00
Internal Allocations	\$95,121	\$0	\$95,121	0.00
Other Expenses	\$14,100	\$0	\$14,100	0.00

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Infrastructure and Engineering Services

	2020	2020	2020	2020
	Base	One time	Final	FTE Count
	Budget	Budget	Budget	Base
Reserve Transfers	\$35,570,183	(\$6,054,435)	\$29,515,748	0.00
Grants - Provincial	(\$5,366,718)	\$0	(\$5,366,718)	0.00
Grants - Federal	(\$6,167,174)	\$0	(\$6,167,174)	0.00
Fines and Penalties	(\$33,405)	\$0	(\$33,405)	0.00
Taxation Revenue	(\$549,460)	\$0	(\$549,460)	0.00
Recoveries	(\$236,759)	\$0	(\$236,759)	0.00
Licenses, Permits and Fees	(\$83,417)	\$0	(\$83,417)	0.00
Sale of Items	(\$18,900)	\$0	(\$18,900)	0.00
User Fees	(\$269,149)	\$0	(\$269,149)	0.00
Service Level Agreements (SLA)	(\$2,330,624)	\$0	(\$2,330,624)	0.00
Total Public Works	\$46,427,154	\$275,000	\$46,702,154	133.80
Rec Facilities & Parks and Open Spaces				
Employee Related	\$5,106,853	\$0	\$5,106,853	75.20
Building Related	\$1,908,569	\$0	\$1,908,569	0.00
Material,Veh and Equip Related	\$907,744	\$0	\$907,744	0.00
Contracted Services	\$1,011,773	\$0	\$1,011,773	0.00
Operating Related	\$355,265	\$5,302	\$360,567	0.00
Internal Allocations	\$59,423	\$0	\$59,423	0.00
Other Expenses	(\$65,120)	\$0	(\$65,120)	0.00
Reserve Transfers	\$3,371,505	\$37,535	\$3,409,040	0.00
Recoveries	(\$8,895)	\$0	(\$8,895)	0.00
Sale of Items	(\$533,101)	(\$39,651)	(\$572,752)	0.00
User Fees	(\$3,818,252)	(\$3,186)	(\$3,821,438)	0.00
Miscellaneous Revenue	(\$53,324)	\$0	(\$53,324)	0.00
Service Level Agreements (SLA)	\$27,960	\$0	\$27,960	0.00
Total Rec Facilities & Parks and Open Spaces	\$8,270,400	\$0	\$8,270,400	75.20
Total Infrastructure and Engineering Services	\$70,935,788	\$1,012,662	\$71,948,450	293.80
Total Infrastructure and Engineering Services	\$70,935,788	\$1,012,662	\$71,948,450	293.80

MUNICIPALITY OF CHATHAM-KENT

2020 Final Budget by Account Type

By Dept: Police Services

	2020	2020	2020	2020
	Base	One time	FINAL	FTE Count
	Budget	Budget	Budget	Base
Police Services				
Employee Related	\$30,350,168	\$0	\$30,350,168	226.45
Building Related	\$352,670	\$0	\$352,670	0.00
Material,Veh and Equip Related	\$2,121,929	\$0	\$2,121,929	0.00
Contracted Services	\$467,953	\$0	\$467,953	0.00
Operating Related	\$488,670	\$0	\$488,670	0.00
Internal Allocations	(\$230,408)	(\$55,000)	(\$285,408)	0.00
Reserve Transfers	\$374,254	\$0	\$374,254	0.00
Grants - Provincial	(\$1,655,700)	(\$190,420)	(\$1,846,120)	0.00
Recoveries	(\$121,959)	\$0	(\$121,959)	0.00
Licenses, Permits and Fees	(\$135,000)	\$0	(\$135,000)	0.00
Miscellaneous Revenue	(\$17,500)	\$0	(\$17,500)	0.00
Total Police Services	\$31,995,077	(\$245,420)	\$31,749,657	226.45
Total Police Services	\$31,995,077	(\$245,420)	\$31,749,657	226.45